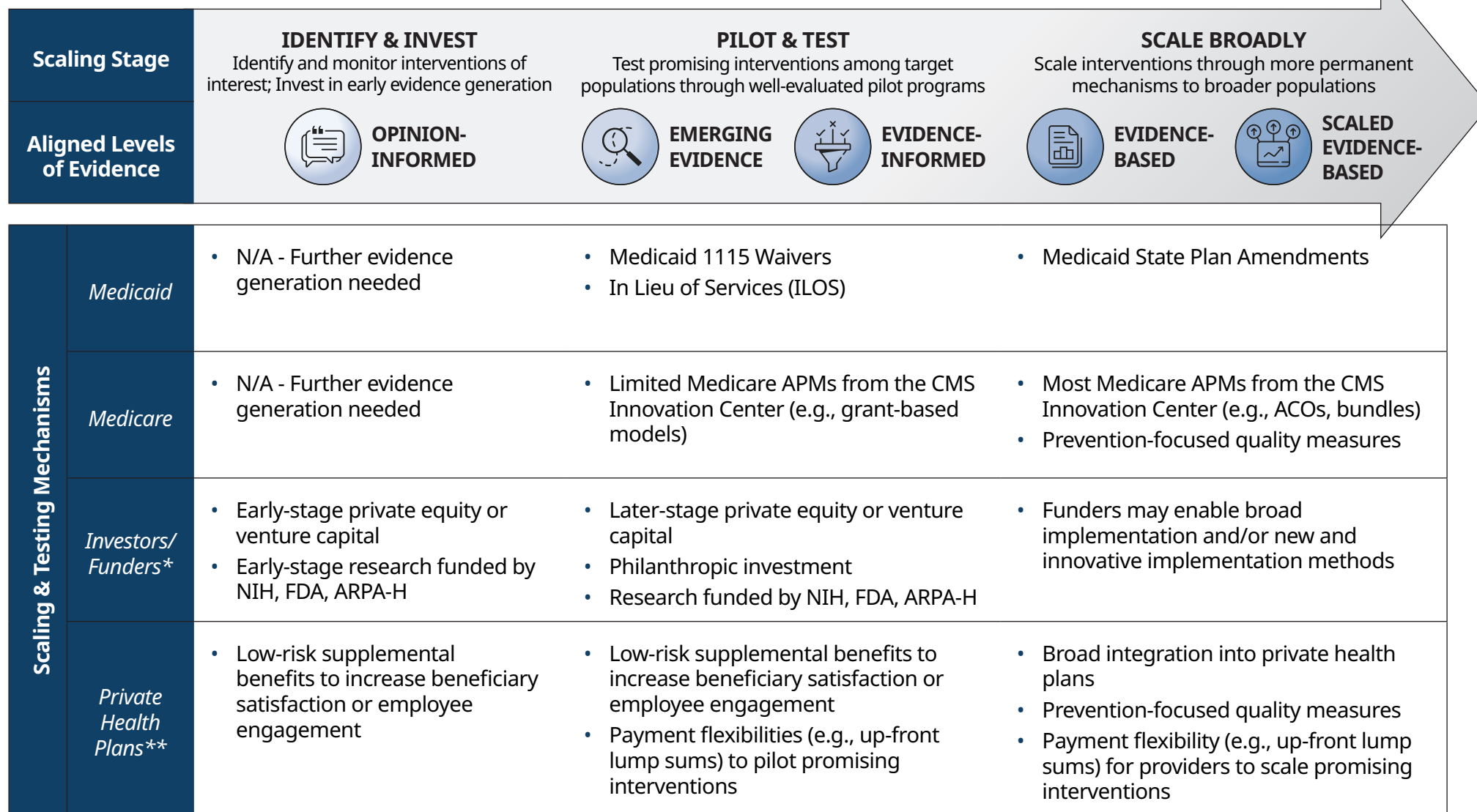


## The Pathway to Scale



\* For the purposes of this Pathway to Scale, "Investors/Funders" includes private equity, venture capital, philanthropic groups, and research funders (e.g., NIH, FDA, ARPA-H)

\*\* For the purposes of this Pathway to Scale, "Private Health Plans" includes commercial plans, employer-sponsored plans, Medicare Advantage, and Medicaid Managed Care