The ability of primary care practices to assume clinical and cost accountability/risk in APMs varies. The top arrow illustrates practices can reasonably assume accountability for the quality and effectiveness of care to the extent their services include what the APM measures. The bottom arrow illustrates practices can handle more financial risk as their patient population increases and they can therefore better absorb higher costs from outlier patients. As the Primary Care Payment Model (PCPM) White Paper explains, smaller practices seeking greater financial accountability will need to join together as provider organizations to achieve patient populations large enough to overcome the skewed impact of outlier patients.