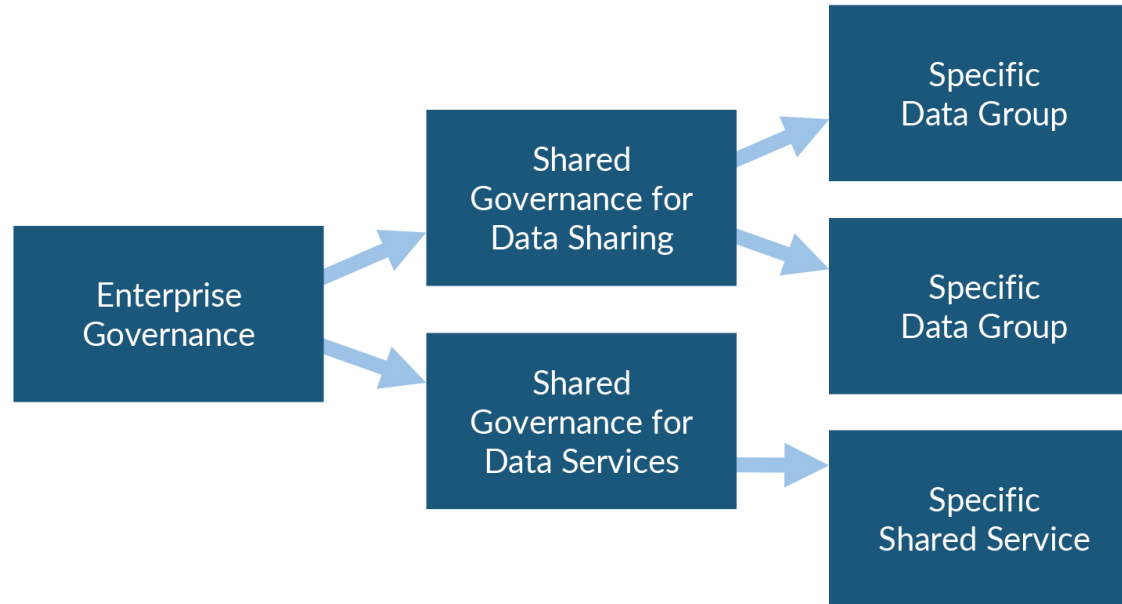


Diagram 5: Illustration of Multiple Levels of Governance



Governance, as it relates to data sharing arrangements, refers to a common set of rules expressing technical, privacy and security, financing, and business practice requirements to create a consistent trust baseline for stakeholders. Providers, payers, and plans have their own internal enterprise governance, and they are party to additional governance agreements for sharing information with others, possibly focused on specific data, or for collaborating around specific shared services, such as a provider directory.