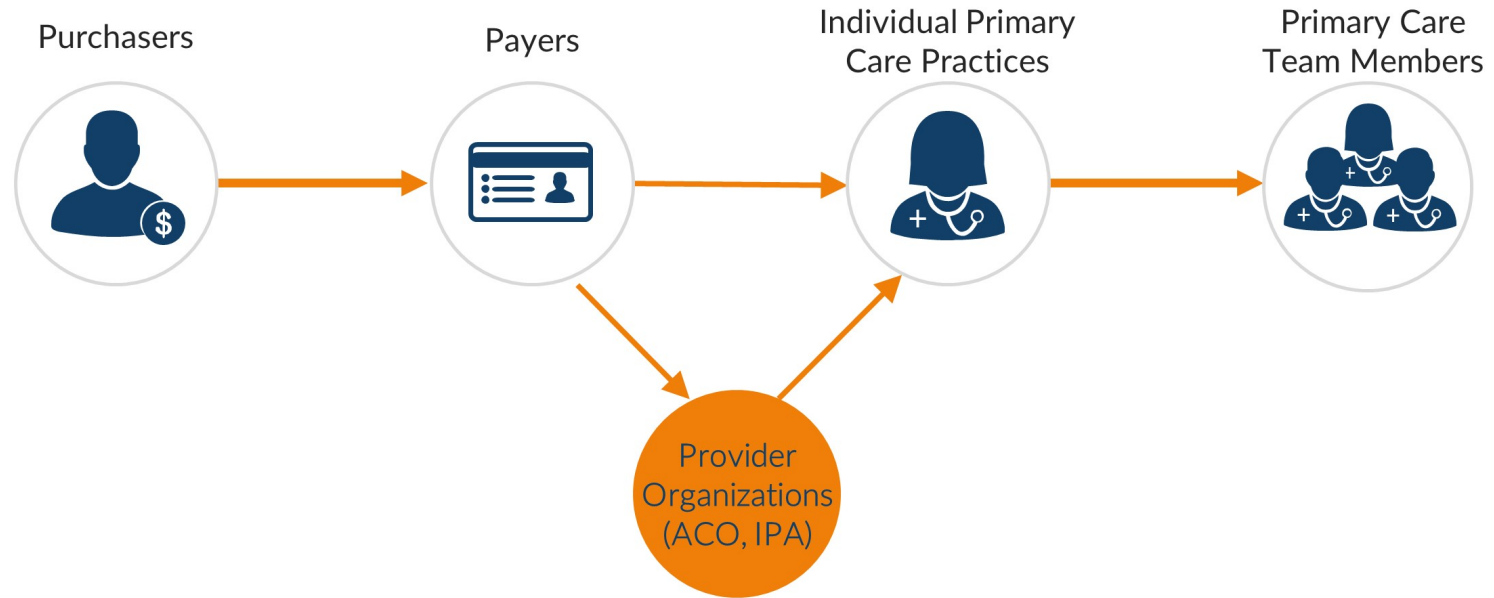


Figure 1 : Payment Flow in PCPMs



Payments may flow through multiple organizational levels before they reach the members of primary care teams. The Primary Care Payment Model (PCPM) White Paper primarily focuses on the transfer of payment from payers to provider organizations, such as independent practice associations (IPAs), health systems, accountable care organizations (ACOs), as well as from payers to independent provider groups that participate in a PCPM.