

HCPLAN Participating Organizations

These organizations have indicated executive support for the Health Care Payment Learning & Action Network and its goals.

PARTICIPATING ORGANIZATIONS		
<u>1199SEIU National Benefit Fund</u>	<u>3M</u>	A+ EDU Training, LLC
<u>AARP</u>	<u>Abilene Diagnostic Clinic</u>	<u>ABIM Foundation</u>
<u>Academy Health</u>	<u>Academy of Nutrition and Dietetics</u>	<u>Adena Health System</u>
Advanced Disease Concepts	Advanced Health Collaborative	<u>Advanced Home Care</u>
<u>Advisory Board Company</u>	<u>Advocate Health Care</u>	<u>Aerolib Healthcare Solutions LLC</u>
<u>Aetna</u>	<u>AFL-CIO</u>	<u>Aledade</u>
<u>Allegheny Health Network</u>	<u>Alliance for Health</u>	<u>Alliance For Health Improvement</u>
<u>Alliance for Home Health Quality and Innovation</u>	<u>Alliance of Community Health Plans</u>	<u>Alltyr: Transforming Treatment for Addiction</u>
<u>Altarum</u>	<u>Ambulance Association of Pennsylvania</u>	<u>American Academy of Allergy, Asthma, and Immunology</u>
<u>American Academy of Dermatology</u>	<u>American Academy of Family Physicians</u>	<u>American Academy of Home Care Medicine</u>
<u>American Academy of Nursing</u>	<u>American Academy of Otolaryngology</u>	<u>American Academy of Pediatrics</u>
<u>American Association for Physician Leadership</u>	<u>American Association of Nurse Anesthetists</u>	<u>American Association of Nurse Practitioners</u>
<u>American Board of Internal Medicine</u>	<u>American Cancer Society</u>	<u>American College of Cardiology</u>
<u>American College of Emergency Physicians</u>	<u>American College of Obstetricians and Gynecologist</u>	<u>American College of Physicians</u>
<u>American College of Surgeons</u>	<u>American Congress of Obstetricians and Gynecologists</u>	<u>American Geriatrics Society</u>

PARTICIPATING ORGANIZATIONS		
<u>American Health Information Management Association</u>	<u>American Health Quality Association</u>	<u>American Healthcare Association</u>
<u>American Heart Association/American Stroke Association</u>	<u>American Hospital Association</u>	<u>American Medical Association</u>
<u>American Medical Rehabilitation Providers Association</u>	<u>American Occupational Therapy Association, Inc.</u>	<u>American Osteopathic Association</u>
<u>American Psychiatric Association</u>	<u>American Psychological Association</u>	<u>American Society for Blood & Marrow Transplantation</u>
<u>American Society for Gastrointestinal Endoscopy</u>	<u>American Society for Radiation Oncology</u>	<u>American Society of Anesthesiologists</u>
<u>American Society of Nephrology</u>	<u>American Society of Pediatric Nephrology</u>	<u>American Speech-Language-Hearing Association</u>
<u>American Urological Association</u>	<u>America's Health Insurance Plans</u>	<u>Amerihealth Caritas</u>
<u>Anne Arundel Medical Center HealthCare Enterprises</u>	<u>Anthem Wellpoint</u>	<u>Applied Research Works</u>
<u>Arkansas Medicaid</u>	<u>Archway Health Advisors</u>	<u>Ascendent Healthcare Advisors</u>
<u>Ascension</u>	<u>Aspire Health</u>	<u>Aspire Home Health</u>
<u>Associations for Behavioral Health and Wellness</u>	<u>Association of American Medical Colleges</u>	<u>Asthma and Allergy Foundation of America</u>
<u>Aston Park Health Care Center</u>	<u>Atrius</u>	<u>AultCare Corporation</u>
<u>Aultman Health Foundation</u>	<u>Austin Travis County Integral Care</u>	<u>Avalere Health</u>
<u>Avamere Health Services</u>	<u>Baker Tilly</u>	<u>Balit Health Purchasing</u>
<u>Baraka Community Wellness</u>	<u>Bay Health</u>	<u>Bayhealth Physician Alliance</u>
<u>Baylor Scott and White Healthcare System</u>	<u>Baylor Scott and White Quality Alliance Accountable Care Organization</u>	<u>BCL Systems, Inc.</u>
	<u>Bellin-Theda Care Healthcare Partners</u>	

PARTICIPATING ORGANIZATIONS		
<u>Billings Clinic</u>	BioScrip, Inc.	<u>Bipartisan Policy Center</u>
<u>Birth Rights Bar Association</u>	<u>Blue Care Network</u>	<u>Blue Cross Blue Shield of Massachusetts</u>
<u>Blue Cross Blue Shield Association</u>	<u>Blue Cross Blue Shield of Kansas City</u>	<u>Blue Cross Blue Shield Michigan</u>
<u>Blue Cross Blue Shield of New Jersey – Horizon</u>	<u>Blue Cross Blue Shield North Carolina</u>	<u>Blue Cross Blue Shield of Florida – Guidewell</u>
<u>Blue Shield of California</u>	<u>Blue Sky Therapy</u>	<u>Blue Thorn Inc.</u>
<u>Bluestone Physician Services</u>	<u>Bon Secour Health System Brookhaven at Lexington</u>	<u>Brookings Institute</u>
<u>Brooks Health System</u>	<u>Buying Value</u>	<u>Caesars Entertainment Corporation</u>
<u>Cain and Associates Inc.</u>	<u>California Academy of Family Physicians</u>	<u>CalPERS</u>
<u>Cambia Health Solutions</u>	<u>Camden Coalition of Healthcare Providers</u>	<u>Cancer Support Community</u>
<u>CAPG</u>	<u>Capitol Associates, Inc.</u>	<u>Cardinal Health</u>
<u>Care Coordination Institute – Greenville, S.C</u>	<u>Care Solutions at the North Shore – LIJ Health System</u>	<u>Care Solutions Group, LLC</u>
<u>Carefirst</u>	Caretuit	<u>Carevoyance, LLC</u>
<u>Caris Health (a SAI Systems Business)</u>	<u>Carson Company, LLC</u>	<u>Castle Medical Center</u>
<u>Catalyst for Payment Reform</u>	<u>Catholic Health Initiatives</u>	<u>CAVU Healthcare Systems</u>
CCR, Inc.	<u>Cedars-Sinai Health System</u>	<u>Celtic Consulting</u>
<u>Centene Corporation</u>	<u>Center for American Progress</u>	<u>Center for Diagnostic Imaging</u>
<u>Center for Healthcare Quality & Payment Reform</u>	<u>Center for Health Care Strategies</u>	<u>Center for Pharmacy Practice Accreditation</u>
<u>Centers for Medicare & Medicaid Services</u>	<u>Centra Health</u>	<u>Centro de Mi Salud, LLC</u>

PARTICIPATING ORGANIZATIONS		
<u>Cerner</u>	<u>Chadron Community Hospital and Health Services</u>	<u>Chatham County Safety Net Planning Council</u>
<u>Chautauqua County Health Network</u>	<u>Children's Mercy Integrated Care Solutions</u>	<u>Children's Mercy Kansas City</u>
<u>Chinese Community Health Care Association</u>	<u>Cigna</u>	<u>clearhealthcosts.com</u>
<u>Clear Sky Consulting</u>	<u>Clover Health Investments</u>	<u>Coastal Carolina Health Care</u>
<u>Cofactors</u>	<u>Collaborative Consulting, Inc.</u>	<u>Collaborative Health Systems</u>
<u>Collective Health</u>	<u>Columbia County Department of Human Services</u>	<u>Comber Physical Therapy & Fusion Chiropractic</u>
<u>Commonwealth Foundation</u>	<u>Commonwealth Fund</u>	<u>Community Care Network of Virginia</u>
<u>Community Catalyst</u>	<u>Community First Health Plans</u>	<u>Community Health Center Network of Idaho</u>
<u>Community Research Corp</u>	<u>Concordia at Sumner</u>	<u>Connecticut Health Policy Project</u>
<u>Connolly Strategies & Initiatives</u>	<u>Consulate Health Care</u>	<u>Consumer Purchaser Alliance</u>
<u>Coos County Family Health Services</u>	<u>Cornice Health Ventures, LLC</u>	<u>Council of Medical Specialty Societies</u>
<u>Creekside Cancer Care</u>	<u>Crescent Care</u>	<u>Crouse Radiology Associates</u>
<u>Crystal Run Healthcare</u>	<u>CT Health Policy Project</u>	<u>Dartmouth Institute</u>
<u>Dartmouth-Hitchcock Health</u>	<u>Dartmouth-Hitchcock Medical Center</u>	<u>DaVita Healthcare Partners</u>
<u>Dayton Physicians Network</u>	<u>Delphi Institute</u>	<u>Department of Defense</u>
<u>Denver Health</u>	<u>Desert Oasis Healthcare</u>	<u>DGA Partners</u>
<u>Digestive HealthCare Center</u>	<u>Dignity Health</u>	<u>District 1199C Training and Upgrading Fund</u>
<u>Dixon Hughes Goodman Healthcare</u>	<u>Dobson DaVanzo & Associates, LLC</u>	<u>Douglas County Visiting Nurses Association</u>

PARTICIPATING ORGANIZATIONS

<u>DST Health Solutions</u>	<u>eHealth Data Solutions, LLC</u>	<u>eHealth Initiative</u>
eHealth Initiative and Foundation	<u>Emblem Health</u>	<u>Enhance Asian Community on Health Inc.,</u>
Enhance Value	<u>ePatient</u>	<u>eQHealth Solutions</u>
<u>Essence Healthcare</u>	<u>Estes Park Institute & Harty, Springer & Mattern</u>	<u>Evolut</u>
<u>Express Ambulance Inc.</u>	<u>EyelC, Inc.</u>	<u>Families USA Foundation</u>
<u>Family Care Plus</u>	<u>Federal Trade Commission's Office of Policy Planning</u>	<u>Federation of American Hospitals</u>
<u>Feinberg School of Medicine in the Department of Emergency Medicine</u>	<u>Fi-Med Management, Inc.</u>	<u>Finity, Inc.</u>
FirstWatch	<u>Fish River Rural Health</u>	<u>FORCE Therapeutics</u>
<u>Fruth Pharmacy</u>	<u>Fundamental Administrative Services</u>	<u>Fuse Health Strategies</u>
Future Directions in Health Care	<u>G4 Health Systems, Inc.</u>	<u>GBMC HealthCare System, Greater Baltimore Medical Center</u>
<u>Genelex Corporation</u>	<u>General Dynamics Health Solutions</u>	<u>Geriatric Practice Management, LLC</u>
<u>Germane Solutions</u>	<u>Great Plains Psychological Services</u>	<u>Greenhill Group</u>
<u>Greenville Health System</u>	<u>Group Health Cooperative</u>	<u>Gulf South Quality Network</u>
<u>Hancock Regional Hospital</u>	<u>Harmony Home Health</u>	<u>Harrington Family Health Center</u>
<u>Harris-Stowe State University</u>	<u>Harvard Pilgrim Health Care</u>	<u>Health Care of Oregon</u>
<u>Health Care Quality Institute</u>	<u>Health Care Service Corporation</u>	<u>Health Care Transformation Task Force</u>
<u>Health Choice Utah</u>	<u>Health Dimensions Group</u>	<u>Health Management Associates</u>
<u>Health Partners, Inc.</u>	<u>Health Results Group LLC</u>	<u>Health Share of Oregon</u>

PARTICIPATING ORGANIZATIONS		
<u>Health Transformation for Ohio</u>	<u>Health2 Resources</u>	<u>Healthcare Financial Management Association</u>
<u>Healthcare Information Management and Systems Society</u>	<u>Healthcare Partners of the North Country</u>	<u>HealthCare Quality Institute</u>
<u>Healthcare Solutions Connection</u>	<u>HealthCAWS</u>	<u>Healthcentric Advisors</u>
<u>HealthChoice</u>	<u>HealthInsight</u>	<u>Henry Ford Physician Network</u>
Heritage Development Organization	<u>Highmark BCBS</u>	<u>Hina Mauka Recovery Center</u>
<u>Home Care & Hospice Compliance Association</u>	<u>Home Care Alliance of Massachusetts</u>	<u>Home Care Association of New Jersey</u>
<u>Home Health Visiting Nurses of Southern Maine</u>	<u>Homewood at Williamsport</u>	<u>Hospice of Central Iowa Care Services and Visiting Nurse Services of Iowa</u>
<u>Hospice of Hope</u>	<u>Hospital Sisters Health System</u>	<u>Humana</u>
<u>Hy-Vee</u>	<u>IBM</u>	<u>iCare</u>
<u>ICHC</u>	<u>Illinois Bone and Joint Institute LLC, Chicago</u>	<u>Imaginer Health</u>
<u>Impactivo</u>	<u>Independence Blue Cross Blue Shield</u>	<u>Independence Care System, Inc.</u>
<u>Indiana Association of Area Agencies on Aging</u>	<u>Indiana University Health</u>	<u>Infinity Rehab</u>
<u>Information & Quality Healthcare</u>	<u>Institute for Healthcare Improvement</u>	Institute for Improving Health
<u>Institute for Family Health</u>	<u>Institute for Oral Health</u>	<u>Institutional Care Pharmacy</u>
<u>Integra Community Care New England</u>	<u>Integrated Care Group Fresenius Medical Care North America</u>	<u>International Association of Rehabilitation Professionals</u>
<u>InVivoLink</u>	<u>iPatientCare</u>	<u>Jade Gong and Associates</u>
<u>Jayne Koskinas Ted Giovanis Foundation for Health and Policy</u>	<u>JBS International, Inc.</u>	<u>Jefferson Health System</u>
Jeffrey Bond LLC	<u>JLB Associates</u>	JM, LLC

PARTICIPATING ORGANIZATIONS		
<u>Johns Hopkins Office of Government and Community Affairs</u>	<u>Johns Hopkins University, Armstrong Institute for Quality & Patient Safety</u>	<u>Johnson & Johnson</u>
<u>Kairos Health Systems, Inc.</u>	Kaiser Foundation Health Plans and Hospitals	<u>Kaiser Permanente</u>
<u>Kansas City Metropolitan Physician Association</u>	<u>Kansas Healthcare Collaborative</u>	<u>Kansas Heart and Stroke Collaborative</u>
<u>Kentucky Department for Medicaid Services</u>	<u>Keystone Care Home Health</u>	<u>Kindred Healthcare</u>
<u>King’s Daughters Health System</u>	<u>Lahey Health at Home</u>	Lake Point Rehab and Nursing Center
<u>Lake Street Strategies</u>	Larry A Oday, Esq. PLLC	Latino Business Community Development
<u>Leading Age Missouri</u>	<u>Leavitt Partners</u>	<u>Lehigh Valley Health Network; Populytics</u>
<u>Liberty Partners Group</u>	<u>Life Home Health Care, Inc.</u>	<u>Linton Hospital & Clinics</u>
<u>Loving Hands Home Healthcare</u>	<u>Lumeris</u>	<u>M3 Information</u>
<u>Maine Health Management Coalition</u>	<u>Maine Quality Counts</u>	<u>Managed Health Care Associates, Inc.</u>
<u>Marshfield Clinic Health System</u>	<u>Maun-Lemke Speaking and Consulting, LLC</u>	<u>Mays Business School – Texas A&M University</u>
Mbanaso Groups	<u>McKesson Technology Solutions</u>	<u>McKinsey and Company</u>
<u>McLaren Physician Partners</u>	<u>MedAssets</u>	<u>MedChi Network Services</u>
<u>Medicaid-CHIP State Dental Association</u>	Medical Reimbursement Data Management	<u>Medical Resources Home Health Care</u>
<u>Medicare Rights Center</u>	<u>Mehlman, Castagnetti, Rosen, Bingel & Thomas, Inc.</u>	<u>Meijer</u>
<u>Memorial Care Medical Foundation</u>	<u>Memorial Hospital of Gardena</u>	<u>Mercy Health System</u>
<u>Merit Health</u>	<u>MetaStar, Inc.</u>	<u>Medical Group Management Association</u>
<u>Michigan Department of Community Health</u>	<u>Mid Valley Physicians Association</u>	<u>Mid-State Health Center</u>

PARTICIPATING ORGANIZATIONS

<u>Milken Institute School of Public Health</u>	<u>Miller-Wenhold Capitol Strategies</u>	MissouriHealth+
<u>Momentum Health Strategist</u>	<u>Montefiore</u>	<u>Mount Kisco Medical Group, PC</u>
Mount Sinai Health System, Petersen Foundation	<u>Mountain-Pacific Quality Health</u>	<u>Munroe Regional Medical Center</u>
<u>MVNA</u>	<u>MyHealth First Network – Greenville, S.C.</u>	<u>Nalari Health</u>
<u>National Alliance for Caregiving</u>	<u>National Association of ACOs</u>	<u>National Association of Chain Drug Stores</u>
<u>National Association of Health Underwriters</u>	<u>National Association of Medicaid Directors</u>	<u>National Association of Nurse Practitioners in Women’s Health</u>
<u>National Association of Rural Health Clinics</u>	<u>National Bone Health Alliance</u>	<u>National Business Coalition on Health</u>
<u>National Business Group on Health</u>	<u>National Centers for Pain Management and Research, LLC</u>	<u>National Coalition of Cancer Survivorship</u>
<u>National Council for Community and Behavioral Health</u>	<u>National Counseling Group</u>	<u>National Governor’s Association</u>
<u>National Health Council</u>	<u>National Hispanic Medical Association</u>	<u>National Kidney Foundation</u>
<u>National Partnership for Women & Families</u>	<u>National Quality Forum</u>	<u>National Renal Administrators Association</u>
<u>National Rural Accountable Care Organization</u>	<u>National Rural Health Association</u>	<u>Navigant Center for Healthcare Research and Policy Analysis</u>
<u>Navigant Consulting</u>	<u>naviHealth</u>	Navis Healthways
NC Get Covered, Albemarle State Policy Center	NC MPACT Inc.	<u>Nebraska Federation of Families for Children’s Mental Health</u>
<u>Neighbor’s Keeper</u>	<u>Network 8, Inc.</u>	<u>Network for Regional Healthcare Improvement</u>
<u>Nevada Primary Care Association</u>	New Hampshire Accountable Care Partners	<u>New Horizon Physical Therapy</u>
<u>New Jersey Academy of Family Physicians</u>	<u>New Jersey Health Information Technology Extension Center</u>	<u>New Jersey Hospital Association</u>
<u>New Jersey Voices for Patient Protection</u>	<u>New York</u>	<u>NextGen Healthcare</u>

PARTICIPATING ORGANIZATIONS

<u>Nielsen & Associates, LLC</u>	<u>Nimitt Consulting Health Care Policy Partners</u>	<u>No Health without Mental Health</u>
<u>Noridian Healthcare Solutions</u>	<u>North Florida Medical Centers</u>	<u>Northern Michigan Regional Entity</u>
<u>Northern Virginia EMS Council</u>	<u>Northwestern Memorial HealthCare</u>	<u>Numerof & Associates, Inc.</u>
<u>Nura Health, SPC</u>	Nuyen, Tomtishen and Aoun, P.C.	<u>NYU Langone Medical Center</u>
<u>Ochsner Health System</u>	<u>OFMQ</u>	<u>Ohio Bureau of Workers' Compensation</u>
<u>Ohio State University Medical Center</u>	<u>OHSU Healthcare</u>	Oldwick Planning Services LLC
<u>Oncology Hematology Care, Inc. ONE HealthCare Worldwide</u>	<u>Optum</u>	<u>Oregon Primary Care Association</u>
<u>Orthologix</u>	<u>OSF Healthcare</u>	<u>Ousley & Associates</u>
<u>Owned Outcomes, Inc.</u>	<u>Pacific Business Group on Health</u>	<u>Parrish Medical</u>
<u>Partners Healthcare</u>	<u>Partnership to Improve Patient Care</u>	<u>Patient Ping</u>
Patient Value LLC	<u>Patient-Centered Primary Care Collaborative</u>	<u>PatientsLikeMe</u>
<u>PBC Advisors, LLC</u>	<u>Peak Resources</u>	<u>Pennsylvania Coalition of Nurse Practitioners</u>
<u>Pennsylvania Department of Health</u>	<u>Perception Health</u>	<u>PhRMA</u>
<u>Physicians Collaborative Trust ACO, LLC</u>	<u>Physicians of Southwest Washington</u>	<u>Pilgrim Manor, Inc.</u>
<u>Pioneer Health Alliance</u>	<u>Population Health Alliance</u>	Population Payment Solutions
<u>Potomac Physician Associates</u>	<u>Premier</u>	<u>Premier Healthcare Resources</u>
<u>Presbyterian Senior Living</u>	<u>Press Ganey Associates</u>	<u>Price Waterhouse Cooper</u>
<u>Primary Care Coalition</u>	<u>Primary Care Development Corporation</u>	<u>Primary Care Partners</u>

PARTICIPATING ORGANIZATIONS		
<u>Princeton University</u>	Principal Deputy Assistant Secretary of Defense Health Affairs	<u>Prospect Medical</u>
<u>Providence Health & Services</u>	<u>Q-Centrix</u>	QoL Healthcare
<u>Qsource</u>	<u>Qualis Health</u>	<u>Quality Care Partners</u>
<u>Quality Health Associates of North Dakota</u>	<u>Qualmetrix, Inc.</u>	Rachel Foerster & Associates Ltd
<u>RadHelp, LLC</u>	<u>Radiology Associates of Canton</u>	<u>Raphael Health Center</u>
<u>RC Billing</u>	Remembering Mary, LLC	<u>Remedy Partners</u>
<u>REVEAL/md</u>	<u>Rite Aid</u>	<u>RML Specialty Hospitals</u>
<u>Robert Wood Johnson Foundation</u>	<u>Robert Wood Johnson Medical Center: Atlantic Health Care</u>	<u>Rocky Mountain Health Plans, Colorado Beacon Consortium</u>
<u>RPC Solutions Inc.</u>	<u>Rural Nebraska Healthcare Network</u>	<u>SA Ignite Inc.</u>
<u>SAI Systems International</u>	<u>SALMON Health and Retirement</u>	<u>San Francisco General Hospital</u>
<u>Sandbox Industries</u>	<u>Sansum Clinic</u>	<u>Satellite Healthcare</u>
<u>SCG Health</u>	<u>SCL Health</u>	<u>Service Employees International Union</u>
<u>Seton/Seton Health Alliance ACO</u>	<u>Signature Healthcare</u>	<u>Sitka Community Hospital</u>
<u>SIU HealthCare</u>	Small Business Majority	<u>Society of Actuaries</u>
<u>South Dakota Foundation for Medical Care</u>	<u>South Florida Hospital & Healthcare Association</u>	<u>Southeastern Kidney Council/ESRD Network 6</u>
<u>Southern Humboldt Community Healthcare District</u>	<u>Southwest Michigan Behavioral Health</u>	<u>Specialty Healthcare Management Group</u>
Specialty Physician Partners Management LLC	<u>Spring Insurance Group</u>	<u>SRG TECHNOLOGY</u>
<u>SSM Health Care</u>	<u>St. Joseph Health Partners / St Joseph Health System</u>	<u>St. Catherine University</u>

PARTICIPATING ORGANIZATIONS		
<u>St. Tammany Quality Network</u>	<u>Stanford Health Care</u>	<u>State of Arkansas</u>
<u>State of Colorado</u>	<u>State of Connecticut</u>	<u>State of Delaware</u>
<u>State of Iowa</u>	<u>State of Maine</u>	<u>State of Maryland</u>
<u>State of Massachusetts</u>	<u>State of North Carolina</u>	<u>State of Pennsylvania</u>
<u>State of Vermont</u>	<u>State of Washington</u>	<u>Steward Health Care System</u>
<u>Stratis Health</u>	<u>Sun Coast RHIO</u>	<u>Sunnyview Rehabilitation Hospital</u>
<u>Sutter Care at Home</u>	<u>Sutter Center for Integrated Care</u>	<u>Syndus Inc.</u>
<u>Syapse</u>	<u>Taconic Health Information Network and Community</u>	<u>Telligent</u>
<u>Temple University Health</u>	<u>Tennessee Association of Alcohol, Drug, and other Addition Services</u>	<u>Tennessee Health Campaign</u>
<u>The Academy of Senior Health Sciences, Inc.</u>	<u>The Ahrens Company</u>	<u>The American Academy of Neurology</u>
<u>The American College of Radiology</u>	<u>The Aristone Group</u>	<u>The BDO Center for Healthcare Excellence & Innovation</u>
<u>The Camden Group</u>	<u>The Carolinas Center for Medical Excellence, the Quality Innovation Network-Quality Improvement Organization for SC</u>	<u>The Coalition for Quality Affordable Health Care</u>
<u>The Cornerstone</u>	<u>The ERISA Industry Committee</u>	<u>The Hospital & Health System Association of Pennsylvania</u>
<u>The James Marshall Group</u>	<u>The Leapfrog Group</u>	<u>The McGuire Group</u>
<u>The North Highland Company</u>	<u>The Paramedic Foundation</u>	<u>The Vistria Group</u>
<u>ThedaCare Center for Healthcare Value</u>	<u>Thevenot ARC Consulting</u>	<u>Thompson Coburn LLP</u>
<u>Tia Hart Community Recovery Program Inc.</u>	<u>TMC Healthcare</u>	<u>TMF Health Quality Institute</u>

PARTICIPATING ORGANIZATIONS		
<u>Triarq Health</u>	<u>TriCARE</u>	<u>Tri-County Behavioral Healthcare</u>
<u>Trinity Health</u>	True North Oncology Consultants	<u>TST & Associates</u>
<u>Tucson Medical Center</u>	<u>University of Alabama Birmingham Health System</u>	<u>Ultimate Health Services, Inc.</u>
<u>Unity Point Health Fort Dodge</u>	<u>Universal Health Care Action Network of Ohio</u>	<u>University of Colorado School of Medicine</u>
<u>University of Maryland – Upper Chesapeake Health</u>	<u>University of Miami Health System</u>	<u>University of Southern California</u>
<u>Updax</u>	<u>Urgent Care Association of America</u>	<u>UMass Medical School</u>
University of Washington Health	<u>V101 Management Services</u>	<u>Valence Health</u>
<u>Vanderbilt University Medical Center</u>	<u>Vantage Oncology</u>	<u>Verus Healthcare Inc.</u>
<u>VHA Inc.</u>	<u>Vigilance Health</u>	<u>Virginia Center for Health Innovation</u>
Vistria	<u>Walgreens</u>	<u>Walmart</u>
<u>Washington State Health Care Authority</u>	<u>Weill Cornell Medical College</u>	<u>Welcov Healthcare</u>
<u>Wellbe</u>	<u>WellCare Health Plans</u>	<u>WellDoc</u>
<u>Wellpepper</u>	<u>Welsh Mountain Health Centers</u>	<u>West Virginia Medical Institute and Quality Insights</u>
<u>Westchester Health</u>	<u>Western Montana Clinic</u>	Wexford/Crawford PHO
<u>Wisconsin Collaborative for Healthcare Quality</u>	WVHII	<u>Xerox</u>
<u>xG Health Solutions</u>	<u>YEI Healthcare</u>	<u>Youthcentrix</u>
<u>Zenith American Solutions</u>	<u>Zweena</u>	